



CURRICULUM BASED ON LEMHANNAS' 11 PRINCIPLES OF MODERNIZATION



Repertoire of Medallion and Certificate Reward on High Achievement Authority and Reliable Predicate by the Governor of Lemhannas RI, Prof. DR. Muladi, SH.

During 44 years of its establishment on May 20, 1965, Lemhannas RI succeeded to educate thousands of potential National leaders both civilian and military widespread throughout Indonesia, including 80 participants of Short Term Education Program (PPSA) XVI to open since February 17, 2009 that consists of 49 civilian officers, 29 Top Brasses of Indonesian National Forces (TNI) and 2 Top Brasses of Indonesian Police (Polri) twenty people of whom hold as Professor.

When closing PPSA XVI in Dwiwarna Purwa Building on July 31, 2009, the Governor of Lemhannas RI, Prof. DR. Muladi, SH suggested that the applied curriculum refers to the principles of transformation

performed in Lemhannas RI, including:

1. Principle of professionalism containing the values of Expertise, Responsibility and Corporateness.
2. Principle of Check and Balances by posting the Board of Directors as a General Policy Making Body of Lemhannas RI.
3. Principle of Continuing Education that allows graduates of Lemhannas RI to proceed to Post-Graduate study on strategic studies.
4. Principle of truth by means of upholding Intellectual Integrity, Academic Freedom and Academic Culture.
5. Principle of Quality Assurance, i.e. to put Lemhannas RI on a par with equivalent foreign institutions.

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6. Principle of Efficacy and Effectiveness (developing distance education) for core material of Lemhannas RI.
7. Principle of Transparency by outsourcing of National Human Resources.
8. Principle of Reformation by making Lemhannas RI as one of the Driving Forces for democratic process.
9. Principle of Systemic, which is oriented on gradual transformation on structural, substantive and cultural.
10. Principle of balance among Inward-Outward Looking.
11. Principle of Technological Adaptation by taking advantage of telemetric technology (telecommunication, multimedia and communication).

Democracy and Family



Governor of Lemhannas RI is putting an ID training course for wife/husband of PPSA XVI participants

Harmonious family is a strategic contribution to the realization of democratic life as a process. It was the words of the Governor of Lemhannas RI, Prof. DR. Muladi, SH at the training course for wife/husband of PPSA XVI participants in Jakarta. The foundation of democracy, according to Muladi, originates in learning process to practice humanity within family life in addition to the effect of political process. In the family, principle of equality is important, so that all stakeholders have the same rights and obligations in running a healthy process of democratic life. There are three major principles to encompass within family life, i.e. no discrimination, freedom of speech and act, as well as no violence. Lemhannas Governor emphasized that Islam is familiar to a small,

happy and prosperous family, a manifestation of democratic family without discriminating family members. Democratic family provides opportunity for bringing freedom of speech and act into realization. As an example,

a democratic father would not enforce his will both to the wife and the children, therefore a healthy communication tie may grow to take mutual decision. Parental authority within family does not always emerge from firm attitude since domestic violence never is a reflection of democratic life. Good parents always provide the best alternatives of resolution to their children, practice good examples and prevent egoistic and authoritative actions from presenting. Democracy means non-infinite freedom because infinite freedom is anarchy. Anarchism is against democratic principles because the real healthy democracy is sincerity and mutual respect on rights and obligations. In order to induce healthy democracy, it requires laws and regulations as well as law enforcement.



A reflection of democratic family.

The Visit of the Members of SEAS US PACOM 2009 to Lemhannas RI



The members of SEAS US PACOM perform Courtesy Call at the office of the Governor of Lemhannas RI.

During Courtesy Call, Mr. Michael Richards (Public Diplomacy Advisor to the Commander US Pacific Command) together with thirty two members of SEAS US PACOM (Symposium on East Asia Security US Pacific Command) from twenty nations on April 18, 2009 were welcomed by the Governor of Lemhannas RI accompanied by the Vice-Governor of Lemhannas RI, Air Chief Marshal DR. Rio Mendung Thalieb and Expert Mentor on International Relationship of Lemhannas RI Air Vice Marshal Suryadarma, S.Ip. Such an opportunity was then followed by discussion at Asta Gatra room at 3rd floor West Wing with regard to Introduction to the Profile of Lemhannas RI, Threat Disturbance Challenge and Impediment to the Republic of Indonesia, as well as the Perspective of Lemhannas RI against the current and future development of Politic, Economy, Socio-

Cultural and Defense and Security in Southeast Asia region. The visit was ended by exchanging souvenir.

Visit of the Australian Chief of Defense Force, Air Chief Marshal Angus Houston AC, AFC

On January 12, 2009, the Australian Chief of Defense Force, Air Chief Marshal Angus Houston AC, AFC together with four members of Australian Defense College (The Defense and Strategic Studies Course) made an courtesy visit to Lemhannas RI. Lemhannas Governor Prof. DR. Muladi, SH welcomed the delegations accompanied by Vice-Governor of Lemhannas RI, Air Chief Marshal DR. Rio Mendung Thalieb, Deputy of National Leader Education Major General I Putu Sastra Wingarta and Expert Mentor on International Relationship Air Vice Marshal Suryadarma, S.Ip as well as Chief of Cooperation Bureau Brigadier General Puspo Djoko Purwanto, S. Ip and Chief of Public Relations Bureau Brigadier General Kusworo. During such visit, there were discussion and information exchange as well as negotiation on the possibility of cooperation between Lemhannas RI and the Australian Defense College, especially in the field of education. The event was occupied with friendliness and ended by exchanging souvenir.



The Governor of Lemhannas RI is talking to Air Chief Marshal Angus Houston AC, AFC and his party at the Governor's office.

Strategic Review of Lemhannas RI

Wednesday, July 22, 2009, Lemhannas RI conducted Roundtable Discussion (RTD) Strategic Review on "Increasing the support of military fund in order to create a strong National Defense to maintain sovereignty and unity of the Republic of Indonesia." In his Keynote Speech, the Governor of Lemhannas RI suggested, among others, that the support of appropriate Major Weapon System, both in quality and quantity, for TNI to perform its main duties and functions is highly essential considering the escalating military threat as an impact of strategic environmental influence. Within the last 5 years (2005-2009), the support of military budget through Budget Revenue and Expenditure (APBN) has not appropriate. Of the minimal need of defense proposed by the Department of Defense, only 30% of which is realized, i.e. 3.3% of the APBN or less than 1% of Gross National Product.

With such a limited budget, the commencement of defense function is certainly not maximal. Therefore, a strong national defense in order to maintain the integrity of Indonesian territory and national sovereignty has to be created by considering strategic environmental development and Indonesian geographical condition being vulnerable of military threat.

Several critical points from the Governor of Lemhannas RI to be developed in discussion are:

- 1) The need for Political Will and Government's commitment to increase the ability of national defense,
- 2) To increase the professionalism ability of TNI soldiers in performing their main duties and functions,
- 3) To add TNI's Major Weapon System according to Indonesian geographical condition gradually,
- 4) To increase and/or to realize the budget for National Defense in order to meet the minimal requirements in conducting National Defense.



Vice-Governor of Lemhannas RI Air Chief Marshal DR. Rio Mendung Thalieb, M.Sc, PhD opens RTD Strategic Review in Nusanantara I meeting room.

Guidelines for Consolidating Nationality Values



The officials of Lemhannas RI are paying attention to explanation of academic script on Guidelines for Consolidating Nationality Values in Nusanantara I meeting room of Lemhannas RI

The founding fathers had succeeded to uphold the values contained in Indonesian social life and teachings of the ancestors as Indonesian nationality values. Lemhannas RI thereafter formulates the Consolidation of nationality values on the basis of historical thought, philosophical, judicial, sociological, and theory. As a conception, national values refer to basic consensus of the state having the elements of:

- a. **National philosophy of Pancasila.** The nationality values having its root on the philosophy of Pancasila, when reviewed entirely, shall have the following essence:
 - Religious Values**, possesses highly spiritual values according to religion and faith;
 - Family Values**, possesses the values of togetherness and shared load;
 - Conformity Values**, possesses the ability to adapt or domestic wisdom;
 - Democratic Values**, possesses attitude of favoring to Indonesian people in formulating and implementing national policy. Overall, such essence of nationality values are: the belief in one God, a just and civilized humanism, unity of Indonesia, democratic citizenship lead by wise guidance born of representative consultation, social just for all the people of Indonesia.
- b. **State Constitution of 1945.** In the preamble of Indonesian Constitution of 1945, the values contained are: Essential awareness, recognition on the truth of Indonesian struggle in bringing into realization the independence of Indonesia, awareness that people are religious human, as well as awareness that the struggle for independence on noble will is not a temporary interest but also a national purpose and objective for national conduct.
- c. **The Form of the Unitary State of the Republic of Indonesia.** The nationality values having its roots from the form of the Unitary State of the Republic of Indonesia are: the values of Territorial Unity, National Unity, and Independency.
- d. **National Motto of Bhineka Tunggal Ika (Unity in Diversity).** National values having its root from the motto of Bhineka Tunggal Ika are: Tolerance, Justice, Mutual Assistance/ Cooperation.

Principally, the consolidation of nationality values maintains balance between institution morality/State Institution, social morality with regard to public and social interest, civil morality, as well as global morality.

GEO LEADERSHIP AS AN ATTRIBUTE OF FUTURE LEADERS

The importance of a leader, according to Prof. DR. Muladi, SH, on “Interactive Dialogue on Leaders of Indonesia satu,” is inseparable from a system to seek information briskly, easily, and categorical on leadership quality standardization relevant to universal and particularistic context. On such basis, the national leaders at all levels both individually and collectively are expected to have a strong base to be able to overcome the national issue complexity by more professional, elegant, and dignified ways with the principles of “cheaper, faster, and better” without going through exhausting conflicts among state components or national leaders. The combination between conceptual and empirical ability shall always increase the performance and achievement of a leader that are not only reactive but also proactive and anticipative.



Leadership speech by Prof. DR. Muladi, SH at Manhattan Hotel Jakarta on August 11, 2009

“GeoLeadership”, which is essentially Universal, covers 4 (four) morality and accountability categories, namely:

- a. Civic or Individual Morality and Accountability;
- b. Social and Communal Morality and Accountability;
- c. Institutional Morality and Accountability;
- d. Global/Universal Morality and Accountability.

Such values are objective-rational and avoids issues having subjective-emotional and primordial connotation such as dichotomy of Old-Young, Javanese-Non Javanese, TNI-Non TNI, old-new, etc., away from

the spirit of “Indonesian Incorporated” as the reflection of Bhineka Tunggal Ika highly upholding constructive pluralism by always attempting to use all national resources.

General characteristics and unique, particularistic or specific characteristics, or “Geo Leadership” characteristics, are unique characteristics of Indonesian leaders by considering constructive geographical elements and cross-cultural spirit in a multicultural society capable of implementing the principle of “leading others across geographies and cultures.”

One mechanism to get leaders is through democratic festivity in form of Legislative Election and Presidential Election 2009 having the quality of direct, public, independent, and confidential (luber) and honest and fair (jurdil), which in general is one of “core values” of democracy, in order to elect the leaders in legislative environment (DPR, DPD, and Provincial, Regency/City DPRD), and Head of State.

In reality, what is expected by Indonesia in the current and future globalization age is not only strong leaders having combined characters as manager, leader, and statesman with universal standard, but also has a loyalty to particularistic values in form of unquestionable nationality insight.

Discussion on WTP Opinion of Lemhannas RI

In the framework of developing good governance, the government's general policy is to run result oriented government. The result oriented government always attempts to have a result in output and outcome according to social needs and so focuses on benefits for the people. The output is in form of goods and services facilities, while the outcome is facilities, goods, and services to be of function and usage for the society. In the future, state budget both central and regional shall be performance based budget. One effort to increase performance accountability in good governance in Indonesia is by referring to the regulation of the State Minister of the Efficiency of State Apparatus No.: PER/09/M.PAN/5/2007 dated May 31, 2007 concerning General Guidelines for Main Performance Indicator Setting in the Environment of Government Agencies.

In terms of maintaining such opinion predicate upon financial statement in the upcoming years needs to always improve the control of management system by demonstrating the always changing internal and external conditions. WTP (Unqualified Opinion) is the top opinion provided by the government through BPK (Supreme Audit Agency) upon complete financial statement.

BPK may implement all procedures of audit, and financial statement is presented in conformity with SAP (Government Accounting Standards) for all material issues. Goods/services procurement is one of sufficiently complex account or part since in conducting procurement and management of goods/services for the government, one has to go through several bureaucratic processes and may open a space for KKN (Corruption, Collusion, Nepotism) as well as inefficiency.

The discussion conducted by Lemhannas RI is an effort of consolidating WTP Opinion considering that governmental goods/services procurement is one of current important issues as a realization of good governance principles in the environment of Lemhannas RI.

Technically, it is expected that the process of goods/services procurement in Lemhannas RI meets the principles of Presidential Decree 80/2003 related to good governance as well as is capable of managing and administrating State properties (BMN) appropriately. In addition, administrative order in form of BMN accountability and administrative report in every user (work unit) shall aid the commencement of main duties and functions comprehensively and strategically. Automatically, it shall form accountable culture of organization and form Servant Service to public, which in turn shall realize optimization according to the target of implementing Government Regulation Number 6 of 2006. The WTP having been achieved twice by Lemhannas RI (2007-2008) must be defended.



Rear Admiral M. Syamsi R.T., SE chairs the discussion on System of Goods and Services Procurement in Discussion program in Dwiwarna Purwa Building on June 23, 2009.

Award from the Indonesian Government for WTP Award to Lemhannas RI



The Governor of Lemhannas RI (third from right) among Heads of Department and Institution achieving WTP Opinion Award from Indonesian Government in the event of National Work Meeting for Accounting and Financial Reporting.

In the current democratic age, according to Sri Mulyani (Minister of Finance) when opening the National Work Meeting on August 11, 2009, Indonesian people always utter the need for good governance. The people critically demand for development result, State financial management, and any issue with respect to public service to be conducted transparently and accountable. As state apparatus, we have to be able to answer to people's need.

We should be aware that failure to conform with the principles of transparency and accountability may result in a wide implication. If the society evaluates the government as not accountable, they may call for government change, official substitution, system improvement, etc. Low accountability may potentially increase the risk of investment and reduce national ability to compete as well as to perform efficiency. In State financial management, the principles of equity and equality have to be implemented.

Other challenges to deal with in the State financial management are: Performance based budgeting, Financial and Performance Reporting, and Implementation of Reward and Punishment System.

In such a good opportunity, Lemhannas RI achieves WTP opinion award for the second time in a row. WTP opinion is a statement of professional Auditor (BPK RI) regarding the fittingness of financial information presented in the financial statement based on criteria of:

- 1) Conformity with government accounting standards
- 2) Sufficiency of BPK RI statement
- 3) Compliance with laws and regulations, and
- 4) Effectiveness of internal control system.

Indonesian Government grants such award to Lemhannas RI at its success in arranging and presenting financial statement of 2008 with the highest standard achievement in Government Accounting and Financial Reporting.

Implementation of SSDN and SSLN PPSA XVI of 2009

As part of Short Term Education Program (PPSA) XVI, the participants are required to conduct Domestic Strategic Study (SSDN) and Overseas Strategic Study (SSLN) conducted on Study Block II (National Resilience Building) and Study Block III (Contemporary Strategic Environment) periods. For SSDN is conducted in the provinces of Jambi, West Java, East Kalimantan, and West Papua under activity title of "Provincial Good Governance for the success of regional development in supporting national development." Whereas SSLN is conducted in Russia, Austria, Netherlands, and Morocco under activity title of "Establishing inter-nation relationship to optimize Good Governance in terms of national development." SSDN and SSLN activities are methods of education developed by Lemhannas RI in order to earn information, data and facts through various meeting and discussion directly with officials, academicians of state/private universities as well

as leaders of community, tradition, religion, and youth leaders on good governance and implementation of national development in the region seen from prosperity and security aspects, as well as various opportunities and constraints to deal with. In addition, the activities are conducted to earn information about implementation of democratic system, environment preservation, implementation of regional autonomy/governmental system viewed from strategic, comprehensive, holistic, and integral way of thinking.

The goals of SSDN and SSLN are:

- a. To earn the description of potency, program, and implementation of territorial development in terms of national development as well the problems dealt with.
- b. To earn inputs on the benefits of objects reviewed from prosperity and Defense and Security aspects, including: Background,



The Group of SSLN participating in PPSA XVI in Netherland takes picture wearing traditional clothes of Holland Fisherman.

Future Prospects, Community Motivation/Aspiration, Realization of Development, Incurred Impacts, and other important issues.

- c. Application of comprehensive and integral way of thinking in dealing with national/international development issues, including to clarify the national strategic policy into operational implementation in the field.
- d. To earn data of review on National Resilience conditions in the regional that covers: Geographical Condition, Demography, and Wealth of Nature Resources (SKA) as well as the aspects of Ideology, Politic, Economy, Social, Culture, Defense and Security (Ipoleksosbudhankam), level of awareness and responsibility of the people in regional development as well as how to implement the same.
- e. To earn data usable as input material for National Seminar.



The Group of SSDN participating in PPSA XVI takes a photo with the Governor of East Kalimantan (front row, the ninth from right) immediately after courtesy.

KKL BEM FH UNDIP Undip Semarang on July 23, 2009



BEM's College Intern Program in Lemhannas RI on July 23, 2009, participated by 50 university students.

Chairman of Student's Executive Board (BEM) Aldino Wisnu said that the purpose of the visit is to establish courtesy and cooperation in various fields with government and private agencies. In this case, university students may directly interact and exchange thoughts with the officials and so they can acknowledge and understand the function and vision of Lemhannas RI. Students as a fort of Indonesian strength is one of the elements inseparable from Indonesian development. Students are expected to be the nation's next generation consistent and competent in their own field as well as having a work ethic in order to develop a more advanced and harmonious Indonesian civilization.

KKL IKIP VETERAN SEMARANG

On July 28, 123 University students of IKIP Veteran Semarang accompanied by 8 sponsoring lecturers conducted KKL to Lemhannas RI. According to the group leader, Drs. Srihadi, this activity is an annual regular agenda since Lemhannas RI is a very important Laboratory of Education to visit. Their visit is to understand the developing multidimensional issues in the life of the Nation and State as well as to seek for thought/review solution alternatives from Lemhannas RI.

As a transfer of value to the students, Lemhannas RI provides interactive course seminar concerning National Resilience and Insight of Indonesian Nationality.



Institutional introduction by First Secretary of Lemhannas RI – DR. Ardi Partadinata, MH, M.Si. to the students of IKIP Veteran Semarang in Panca Gatra Building 3rd floor West Wing of Lemhannas RI.

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